

**CAMDEN BOARD OF DIRECTORS**  
**Rutgers, The State University of New Jersey**  
**April 9, 2018**

A meeting of the Camden Board of Directors of Rutgers, The State University of New Jersey was held on Monday, April 9, 2018, at 10:00 a.m. in the Rutgers–Camden Campus Center, Camden, New Jersey. In Mr. Dudley Rivers’ absence, Dr. James Dougherty presided as Chair *pro tempore*.

Present and constituting a quorum were Bender, Dougherty, and McCue (by conference call).

Absent were Rivers and Stewart.

Attending for the university administration were Haddon, Jones, and Rambert.

Also present were Shankman, faculty representative to the Board of Directors and Kovach-Orr, graduate student representative to the Board of Directors.

**ANNOUNCEMENT PURSUANT TO CHAPTER 231, PUBLIC LAW 1975**  
**(OPEN PUBLIC MEETINGS ACT)**

Ms. Jones, Secretary of the Rutgers–Camden Board of Directors, announced that pursuant to Public Law 1975, Chapter 231 (Open Public Meetings Act), public notice of this meeting was filed on April 2, 2018 with the Office of the Secretary of State of New Jersey and four newspapers, the Cherry Hill *Courier-Post*, the New Brunswick *Home News Tribune*, the *Philadelphia Inquirer* (Cherry Hill) and the Newark *Star-Ledger*. Public notice of the meeting was posted in the following University libraries: the Alexander Library, New Brunswick; the Dana Library, Newark; and the Robeson Library, Camden. In addition, notice of this meeting was posted on the Rutgers–Camden Board of Directors website.

**CONFLICT OF INTEREST STATEMENT**

Ms. Jones asked the board members if they had read the meeting agenda and supporting documents and if anyone had a possible conflict of interest to disclose. No conflicts were reported.

**ROLL CALL**

Ms. Jones noted that roll would be taken during the meeting.

**APPROVAL OF MINUTES OF THE DECEMBER 8, 2017 MEETING**

Dr. Dougherty called attention to the minutes of the December 8, 2017 meeting that were distributed to the Board and asked if there were any additions or corrections. Receiving no objections, Dr. Dougherty called for a motion which was seconded and asked if there was any discussion. Hearing none, the minutes were approved unanimously.

**CHANCELLOR’S UPDATE**

Chancellor Haddon provided the Board with an update on important happenings since the last Board meeting on December 8, 2017.

Three new members have joined the campus leadership team. Dr. Philip Ellmore, Vice Chancellor for Institutional Advancement and Dr. Jason Rivera, Vice Chancellor for Student Academic

Success, started in January. Dr. Donna Nickitas, dean of the School of Nursing–Camden, will begin on July 1. Dr. Ellmore and Dr. Nickitas will attend an upcoming meeting. Dr. Rivera provided a brief overview of his responsibilities “for making sure that students have all of the academic resources they need to achieve success at Rutgers University–Camden by working with partners across the campus to make sure there are no barriers for students to achieve their fullest potential.” A new search has been launched for a dean of the Faculty of Arts and Sciences–Camden to succeed Dean Kris Lindenmeyer, who will step down at the end of 2018.

Commencement speakers have been selected. The Honorable Anita Hill will receive an honorary degree from Rutgers Law School. Mr. Sandy Stewart will deliver the commencement speech for the Graduate School, and former Camden Mayor Dana Redd will do the honors for the College of Arts and Sciences. Both Mr. Stewart and Ms. Redd are alumni of Rutgers University–Camden.

Six Rutgers University–Camden students demonstrated selflessness and heroism during a fire in a residential building on Cooper Street on March 23. Matteo Resanovic, Jonathan Perez, Vanessa Solis Palma, Cory Zytko, Sehwan Park, and Tammy Meneses, are being honored in a variety of ways, including by the 76ers, for their bravery.

Enrollment has grown to over 7,000 students (on- and off-campus) in substantial part due to the Bridging the Gap Program. With significant increases in first-year students (115% more African American students, 70% more Hispanic students, and 80% more first-generation students), this innovative model has moved the needle on access. The program is being replicated throughout the country by a number of different state universities and is being studied by the Federal Reserve Bank of Philadelphia.

Rutgers University–Camden has become a national presence and a national model in civic engagement. Rutgers University–Camden has leadership roles in a number of national organizations, among them CUMU (Coalition of Urban and Metropolitan Universities), Campus Compact, the Association of American Colleges and Universities, and the Anchor Institution Task Force.

### **CAPITAL PROJECTS UPDATE**

Dr. Dougherty called on Mr. Larry Gaines, senior vice chancellor for administration and finance, to provide an update on capital projects at Rutgers University–Camden.

Since 2012, the campus footprint has grown to include the Writers House, 330 Cooper Street (housing), the Nursing and Science Building, and the Alumni House.

To accommodate increasing enrollment, more staff and space are necessary. A new building for the School of Business–Camden is in the programming and design phase. A complex on Cooper Street is being conceptualized to house the Graduate School and the Faculty of Arts and Sciences. A parking deck will be built next to the Nursing and Science Building. The second phase of the Writers House, which will accommodate the English Department, is in progress. Athletic fields at Campbell’s Field will be developed in conjunction with the Camden County Improvement Authority. A new dormitory is under consideration. New buildings will create opportunities for repurposing existing space in current facilities, such as in the Business and Science Building, the Campus Center, and Armitage Hall.

Occupancy of Liberty Trust’s waterfront project begins at the end of 2019, bringing an additional 3,000 people to Cooper Street on a daily basis. Cooper’s Ferry Partnership is studying access, and renovation of Cooper Street is expected to begin in fall 2018.

Mr. Gaines concluded his presentation by answering questions from Board members.

### **JOINT ROWAN UNIVERSITY/RUTGERS–CAMDEN BOARD OF GOVERNORS UPDATE**

Dr. Dougherty called on Ms. Dana Redd, CEO of the Rowan University/Rutgers–Camden Board of Governors, to present an update on the Board’s progress on construction and academic programs.

Construction of Phases I and II of the Joint Health Sciences Building is underway. Occupancy is expected in 2019. Along with the Joint Board, the building will house programs from Rutgers University–Camden, Rowan University, Camden County College, and the Cooper Medical School of Rowan University. A topping-off ceremony is expected at the end of May. Demolition of the commercial properties on Block 1400 is expected soon to make way for Phase III of this project.

The Rowan University/Rutgers–Camden Board of Governors, along with its academic partners of Rowan University, Rutgers University–Camden, and Camden County College, was recognized by the Non-Profit Development Center of Southern New Jersey with the Best Collaborative Effort of the Year Award for 2017. The partners’ collaborative efforts were celebrated as one of outstanding contribution and as having “significant community impact” in our host city and surrounding region.

To make way for construction of a new building for the School of Business–Camden, the Joint Board continues to work with all parties for the relocation of Behavioral Health Sciences from Fifth and Market Streets to Sixth Street and Atlantic Avenue.

The Joint Board has rolled out two academic programs. The third cohort of the Medical Assistants Program is underway. The Joint Board has partnered with Hopeworks ’N Camden to provide pre-employment training for students. Roll-out of the Alzheimer’s Journey Coordinators Program is expected in fall 2018. The first cohort for the program, developed with academic partners Rutgers, Rowan, and Camden County College, is currently being selected. Given the aging demographic throughout the region and nation, navigators will be needed to assist patients and families through the complex system of care.

Ms. Redd concluded her presentation by answering questions from Board members.

### **OLD BUSINESS**

Dr. Dougherty directed the Board’s attention to old business. There was no old business.

### **NEW BUSINESS**

Dr. Dougherty directed the Board’s attention to new business. There was no further new business.

### **PUBLIC COMMENT**

Dr. Sarah Joslin of Cherry Hill, New Jersey asked for clarification on parking facilities being built and requested information on the provenance of a Camden city traffic study. She was directed to Cooper’s Ferry Partnership for further information. She expressed concern regarding pollution and

congestion created by increased traffic in Camden due to increasing student enrollment and increasing industry. She applauded efforts to incentivize use of public transportation and ride sharing.

**ADJOURNMENT**

Dr. Dougherty asked if there was any further business. Hearing none, he called for a motion and a second to adjourn the meeting at 10:55 a.m.

Minutes prepared and submitted by,

Michele L. Robinson  
Rutgers University–Camden Chancellor’s Office